

MARA

An tÚdarás Rialála Limistéir Mhuiri
Maritime Area Regulatory Authority

Statement of Strategy

2024 - 2027

*Under the shelter of the
ocean people thrive
Faoi Fhoscadh na farraige
bíonn rath ar dhaoine*

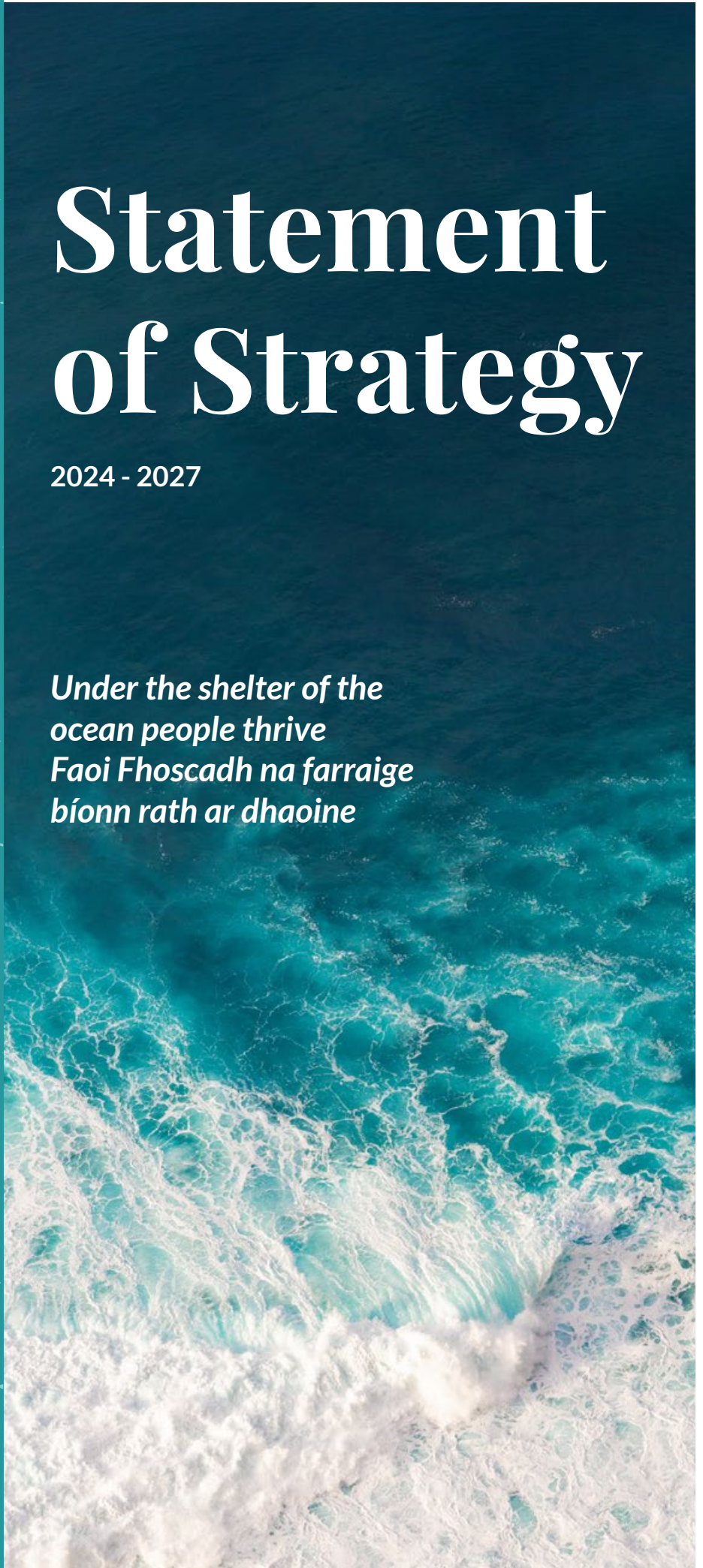


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MARA

An tUdarás Rialála Limistéir Mhuirí
Maritime Area Regulatory Authority

Maritime Area Regulatory Authority Overview of Statement of Strategy 2024 - 2027

Our Values

Integrity

Collaboration

Innovation

Confidence

Inclusion

Our Mission

Our mission is to act as custodian and regulator of Ireland's maritime area. We aim to ensure that Ireland's marine environment is protected for the future through co-operation, compliance, enforcement and transparent decision making.

Our Vision

We will be a trusted maritime regulator contributing to the achievement of a thriving ocean ecosystem and the sustainable management of the maritime area of Ireland for the benefit of nature and generations to come.

Our Strategic Priorities

Priority 1: Establish solid foundations for delivery

This includes building an infrastructure to assess applications, issue timely robust decisions and deliver effective governance

Priority 2: Build capacity & knowledge

This includes growing our teams, building capacity within the organisation, enhancing our knowledge, insight and innovation, and embedding our structures

Priority 3: Regulate effectively & impartially

This includes managing authorisations, monitoring compliance with legislation and driving regulation through risk-based compliance and enforcement

Priority 4: Drive co-operation & empower action

This includes being a leading voice for the protection of Ireland's maritime area proactively informing policy, legislation, and better choices for the environment to reduce sea blindness and foster ocean literacy

An tÚdarás Rialála Limistéir Mhuirí Forbhreathnú ar Ráiteas Straitéise 2024 - 2027

Ár Luachanna

Ionracas	Comhoibriú	Nuálaíocht	Muinín	Cuimsiú
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Ár Misean

Is é an misean atá againn ná feidhmiú mar choimeádaí agus rialtóir ar limistéar muirí na hÉireann. Tá sé mar aidhm againn a chinntiú go gcosnófar comhshaol muirí na hÉireann don todhchaí trí chomhoibriú, comhlíonadh, forfheidhmiú agus cinnteoireacht thrédhearcach.

Ár bhFís

Beidh muid inár rialtóir muirí iontaofa a chuirfidh le héiceachóras rathúil aigéin a bhaint amach agus le bainistiú inbhuanaithe ar limistéar muirí na hÉireann ar mhaithe leis an dúlra agus leis na glúnta atá le teacht.

Ár dTosaíochtaí Straitéiseacha

Tosaíocht 1: Fondúireachtaí láidir a bhunú le haghaidh seachadta

Áirítear leis sin bonnagar a thógáil chun iarratais a mheas, cinní láidre tráthúla a eisiúint agus rialachas éifeachtach a sheachadadh

Tosaíocht 2: Cumas & eolas a fhorbairt

Áirítear leis sin ár bhfoirne a mhéadú, cumas a fhorbairt laistigh den eagraíocht, ár n-eolas, ár léargas agus ár nuálaíocht a fheabhsú, agus ár struchtúir a neadú

Tosaíocht 3: Rialáil go héifeachtach & go neamhchlaonta

Áirítear leis sin údaruithe a bhainistiú, monatóireacht a dhéanamh ar chomhlíonadh reachtaíochta agus rialáil a thiomáint trí chomhlíonadh agus forfheidhmiú rioscabhunaithe

Tosaíocht 4: Comhar a spreagadh & gníomhaíocht a chumhachtú

Áirítear leis sin a bheith ar thús cadhnaíochta maidir le limistéar muirí na hÉireann a chosaint agus eolas réamhghníomhach a thabhairt do bheartas, reachtaíocht, agus roghanna níos fearr don chomhshaol chun daille farraige a shárú agus tuiscint aigéin a chothú



Foreword

MARK MELLETT, VICE ADMIRAL DSM (RTD) CHAIR OF THE BOARD

Ireland's attitude to the sea is one of contrasts from the dominance of nearly 500 years ago when the pirate queen, Granuaile, exercised sea control over much of the ocean off our coast, to a sea blindness "the inability to see or understand certain situations relating to the maritime environment" that has prevailed for most of the past century. Ireland, with a potential maritime jurisdiction of almost 1,000,000 square kilometres has one of the largest maritime to land ratios in the EU, incorporating one of the richest food producing ecosystems and potential accessible offshore renewable energy environments on the planet. It is now time to return our focus to our seas and honour our "dúchas na mara" [our sense of belonging to, and responsibility for, the sea].

The establishment of the Maritime Area Regulatory Authority (MARA) represents one of the most strategic maritime decisions of the Irish State since its foundation. The independent state agency will be the centre of gravity of Ireland's maritime regulatory framework with specific functions including authorisations, overseeing compliance, enforcing, investigations and prosecutions. Effective ocean governance is about achieving congruence between the key institutions of policy and government, the market and enterprise and the citizen and civil society within a framework of norms and principles which are ecosystem based and support sustainability. This is why MARA not only aspires to but has a duty to foster and promote co-operation and collaboration between regulators and stakeholders in the maritime area.

MARA will contribute to a maritime governance system that is characterised by consistent and integrated policies across all government departments. It will nurture a skills base, help build on existing critical infrastructure, while facilitating an enterprise and industrial strategy in which Ireland is seen and acknowledged as offering opportunity in the offshore sector with a high potential market for foreign direct investment complementing our domestic capability. MARA will be inclusive, creating awareness across civil society, with a particular focus on our younger generations and engaging with environmental NGOs promoting good environmental status, biodiversity protection and restoration with a view to biodiversity net gain. It will also, in partnership with other competent authorities, support sustainable development of the maritime area through coherent and transparent decision-making with a fit for purpose regulatory framework augmented with appropriate security.

I look forward to leading the Board and working with the CEO and Executive of MARA and our broad stakeholder community to deliver on this strategy as we raise the awareness of the extraordinary wealth that as a Nation we have been gifted. Overcoming sea blindness requires that we have the wisdom to see beyond our time. The eyes of the future are looking back at us and urging that at this critical time we can realise a future where as an island nation we have power by land and sea, Terra Marique Potens.



Brollach

MARK MELLETT, VICE ADMIRAL DSM (RTD) CATHAOIRLEACH AN BHOIRD

Baineann codarsnacht le dearcadh na hÉireann i leith na farraige, ó 500 bliain ó shin, agus í i mbarr réime, nuair a bhí lámh in uachtar ag banríon na foghlaithe mara, Granuaile, ar chuid mhór den aigéan amach ón gcósta, go tréimhse ina bhfuil daille farraige, “an neamhábaltacht cásanna áirithe a bhaineann leis an timpeallacht mhuirí a fheiceáil nó a thuiscint” atá i réim le formhór na haoise seo caite. Tá ceann de na cóimheasa muirí go talamh is mó san AE ag Éirinn, a bhfuil dlínse mhuirí ionchasach de bheagnach 1,000,000 ciliméadar cearnach aici, ag ionchorprú ceann de na héiceachórais táirgthe bia is saibhre agus timpeallachtaí fuinnimh in-athnuaite amach ón gcósta a d’fhéadfadh a bheith inrochtana ar an phláinéid. Tá sé in am anois ár bhfócas a dhíriú ar ais ar ár bhfarraige agus ómós a thabhairt dár “ndúchas na mara” [ár mbraistint chómhuintearais leis an bhfarraige agus ár bhfreagracht ina leith].

Tá bunú Údarás Rialála an Limistéir Mhuirí (ÚRLM) ar cheann de na cinní muirí is straitéisí de chuid Stát na hÉireann ó bunaíodh é. Beidh an ghníomhaireacht stáit neamhspleách mar chroílár chreat rialála muirí na hÉireann le feidhmeanna sonracha lena n-áirítear údaruithe, maoirseacht a dhéanamh ar chomhlíonadh, forfheidhmiú, imscrúduithe agus ionchúisimh. Baineann rialachas éifeachtach na n-aigéan le comhréireacht a bhaint amach idir na príomhinstitiúidí beartais agus rialtais, an margadh agus an frontar agus an saoránach agus an tsochaí sibhialta laistigh de chreat noirm agus prionsabal atá bunaithe ar éiceachórais agus a thacaíonn le hinbhuanaitheacht. Sin é an fáth go bhfuil sé mar aidhm ag ÚRLM ní hamháin comhoibriú a chothú agus a chur chun cinn idir rialtóirí agus páirtithe leasmhara sa réimse muirí ach go bhfuil dualgas uirthi.

Cuirfidh ÚRLM le córas rialachais mhuirí a bhfuil beartais chomhsheasmhacha agus chomhtháite mar shaintréith ar fud na ranna rialtais go léir. Cothóidh sé bonn scileanna, cabhróidh sé le tógáil ar bhonneagar criticiúil atá ann cheana féin, agus éascóidh sé straitéis fiontraíochta agus tionsclaíochta ina bhfeictear agus ina n-admhaítear Éire mar straitéis a thairgeann deiseanna san earnáil amach ón gcósta le margadh ardacmhainneachta d’infheistíocht dhíreach eachtrach a chomhlánaíonn ár gcumas baile. Beidh ÚRLM cuimsitheach, ag cruthú feasachta ar fud na sochaí sibhialta, le fócas ar leith ar ár nglúin níos óige agus ag dul i ngleic le heagraíochtaí neamhrialtasacha comhshaoil a chuireann dea-stádas comhshaoil, cosaint bithéagsúlachta agus athchóiriú chun cinn, d’fhonn gnóthachan glan bithéagsúlachta a bhaint amach. Ina theannta sin, tacóidh sé i gcomhpháirtíocht le húdarais inniúla eile, le forbairt inbhuanaithe an limistéir mhuirí trí chinnteoireacht chomhleanúnach thrédhearcach le creat rialála oiriúnach don fheidhm arna mhéadú leis an tslándáil iomchuí.

Táim ag tnúth le bheith i gceannas ar an mBord agus le bheith ag obair le POF agus Feidhmeannas ÚRLM agus lenár bpobal leathan páirtithe leasmhara chun an straitéis seo a sheachadadh agus muid ag cur le feasacht ar an saibhreas neamhghnách atá tugtha dúinn mar Náisiún. Chun daille farraige a shárú ní mór dúinn an eagna a bheith againn chun tabhairt faoi léargas fadbhreathnaitheach. Tá aird na nglúnta atá le teacht dírithe orainn agus ag tathant orainn gur féidir linn ag an am ríthábhachtach seo todhchaí a bhaint amach ina bhfuil cumhacht ar tír agus ar muir againn mar náisiún oileánda, Terra Marique Potens.



LAURA BRIËN CHIEF EXECUTIVE OFFICER

As MARA's first CEO, I am privileged to present our inaugural Statement of Strategy. It comes at a critical point in the development of the organisation and in a time of transformative change for the governance of our maritime area.

The Maritime Area Planning Act 2021 (MAP Act) established a new marine planning system. This new licensing and development management regime from the high water mark to the outer limit of the State's continental shelf will be administered by MARA and other bodies.

MARA is a key component of the Government of Ireland's objective to have robust, transparent and effective maritime regulatory frameworks in place to support a sustainable society, economic development and a well-protected environment. Aligning with DECC's strategy *Le Chéile 25*¹, MARA's strategy will support sustainable development, facilitating coherent and transparent decision-making as well as providing regulatory certainty for development in the maritime area. The establishment and full operation of MARA, underpinned by appropriate resourcing and supported by the overarching policy framework is essential to achieve the Government objectives of 80% renewable electricity and a 51% reduction in greenhouse gas emissions by the end of this decade.

We understand that Ireland's ambitions for the diverse needs of all users of the maritime space are contingent on delivering a fit for purpose authorisation and regulatory regime. This is crucial to achieve our climate ambitions and is the overarching framework in which MARA will operate. MARA's regulatory decision-making will provide a pathway to realising the necessary investment.

Since July 2023, the staff and board of MARA have worked diligently, recruiting staff, and establishing sound regulatory policies and procedures to fulfil our mandate. From establishment, MARA was able to accept applications for MACs including those for critical marine infrastructure that will support the delivery and deployment of offshore wind projects, such as port development works, as well as other areas of maritime development.

As we implement our first Statement of Strategy, we will develop our organisational capacity, invest in our staff and build resilience and adaptability, enabling MARA to respond to our internal and external environment and take account of changing priorities while supporting sustainable development in the maritime area, for current and future generations.

We recognise that delivering a new regulatory regime for the maritime area can only be achieved in partnership, working with and through others. This is why our strategy is shaped through extensive engagement with the Board, staff, and our wide ranging stakeholders, including colleagues across Government, other State Bodies, entities that will be undertaking development in the maritime area, youth organisations and citizen groups. I want to thank all MARA stakeholders for their time and effort in contributing to this strategy.

As a final point I look forward to working with the Board, the staff of MARA and our stakeholder ecosystem to deliver our strategy.

¹ Le Chéile 25 is the Department of the Environment, Climate and Communications Statement of Strategy covering the period 2024-2025



LAURA BRIÉN PRÍOMHOIFIGEACH FEIDHMIÚCHÁIN

Tá sé de phribhléid agam, mar an chéad POF ar ÚRLM, ár Ráiteas Straitéise tionscnaimh a chur i láthair. Tagann sé ag pointe ríthábhachtach i bhforbairt na heagraíochta agus in am ina bhfuil athrú bunathraithe ar rialachas ár limistéar muirí.

Bhunaigh an tAcht um Pleanáil Limistéir Mhuirí 2021 (Acht PLM) córas pleanála mara nua. Is iad ÚRLM agus comhlachtaí eile a riarfaidh an córas nua ceadúnaithe agus bainistíochta forbartha seo ón marc arduisce go dtí teorainn sheachtrach scairbh ilchríochach an Stáit.

Tá ÚRLM ina phríomhchuid de chuspóir Rialtas na hÉireann creataí rialála muirí láidre, trédhearcacha agus éifeachtacha a bheith i bhfeidhm chun tacú le sochaí inbhuanaithe, le forbairt eacnamaíoch agus le timpeallacht dea-chosanta. Ag ailíniú le straitéis *Le Chéile 25*¹, an RCAC, tacóidh straitéis ÚRLM le forbairt inbhuanaithe, ag éascú cinnteoireacht chomhleanúnach agus thrédhearcach chomh maith le cinnteacht rialála a sholáthar le haghaidh forbartha sa limistéar muirí. Tá bunú agus oibriú iomlán ÚRLM, agus ag bhfuil acmhainní cuí mar bhonn agus mar thaca ag an gcreat beartais uileghabhálach riachtanach chun cuspóirí an Rialtais maidir le leictreachas in-athnuaite 80% agus laghdú 51% ar astaíochtaí gás ceaptha teasa a bhaint amach faoi dheireadh na ndeich mbliana seo.

Tuigimid go bhfuil uailmhianta na hÉireann maidir le riachtanais éagsúla úsáideoirí uile an spáis mhuirí ag brath ar chóras údaraithe agus rialála atá oiriúnach don fheidhm a sheachadadh. Tá sé seo ríthábhachtach chun ár n-uailmhianta aeráide a bhaint amach agus is é an creat uileghabhálach é ina n-oibreoidh ÚRLM. Cuirfidh cinnteoireacht rialála ÚRLM bealach ar fáil chun an infheistíocht riachtanach a bhaint amach.

Ó mhí Iúil 2023, d'oibrigh foireann agus bord ÚRLM go dícheallach, ag earcú foirne, agus ag bunú beartais agus nósanna imeachta rialála fónta chun ár sainordú a chomhlíonadh. Ó bunaíodh é, bhí ÚRLM in ann glacadh le hiarratais ar TLManna lena n-áirítear iad siúd ar bhonneagar muirí ríthábhachtach a thacóidh le seachadadh agus imscaradh tionscadal gaoithe amach ón gcósta, amhail oibreacha forbartha calafoirt, chomh maith le réimsí eile forbartha muirí.

Agus ár gcéad Ráiteas Straitéise á chur i bhfeidhm againn, déanfaimid ár gcumas eagraíochtúil a fhorbairt, infheistíocht a dhéanamh inár bhfoireann agus athléimneacht agus inoiriúnaitheacht a chothú, rud a chuirfidh ar chumas ÚRLM freagairt dár dtimpeallacht inmheánach agus sheachtrach agus aird a thabhairt ar thosaíochtaí athraitheacha agus tacú le forbairt inbhuanaithe sa limistéar muirí do na glúnta reatha agus do na glúnta atá le teacht.

Aithnímid nach féidir córas rialála nua a sheachadadh don limistéar muirí ach amháin i gcomhpháirtíocht, ag obair le daoine eile agus trí dhaoine eile. Sin é an fáth a ndéantar ár straitéis a mhúnlú trí rannpháirtíocht fhairsing leis an mBord, leis an bhfoireann, agus lenár bpáirtithe leasmhara leathana, lena n-áirítear comhghleacaithe ar fud an Rialtais, Comhlachtaí Stáit eile, le heintitis a bheidh ag tabhairt faoi fhorbairt sa limistéar muirí, le heagraíochtaí óige agus le grúpaí saoránach. Ba mhaith liom buíochas a ghabháil le páirtithe leasmhara uile an ÚRLM as a gcuid ama agus a n-iarracht chun cur leis an straitéis seo.

Mar phointe scoir, táim ag tnúth le bheith ag obair leis an mBord, le foireann ÚRLM agus lenár n-éiceachóras páirtithe leasmhara chun ár straitéis a sheachadadh.

¹ Is é *Le Chéile 25*, Ráiteas Straitéise na Roinne Comhshaoil, Aeráide agus Cumarsáide a chlúdaíonn an tréimhse 2024-2025

1.0

About MARA

MARA

An tÚdarás Rialála Limistéir Mhuiri
Maritime Area Regulatory Authority

1.0

Maidir le ÚRLM

MARA

An tÚdarás Rialála Limistéir Mhuiri
Maritime Area Regulatory Authority

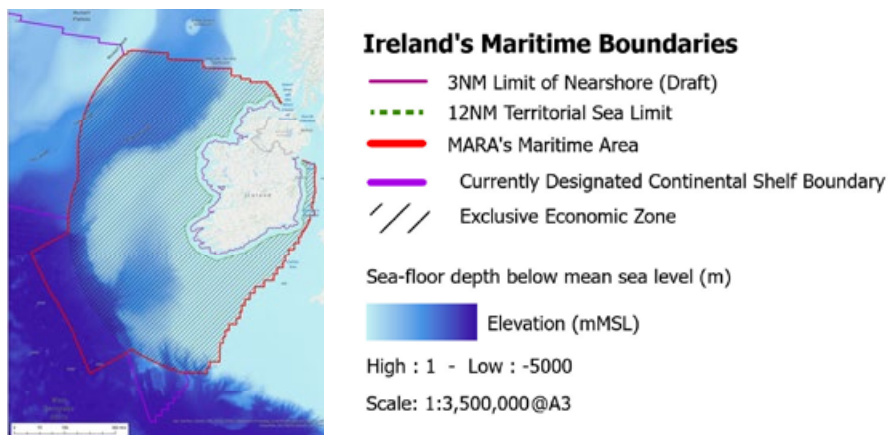
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Background and context

Ireland's relationship with the sea has helped define our nation's culture and history. Our seas are a critical part of our identity as an Island nation with a maritime area seven times the size of our landmass. They are part of what makes us who we are. Since the foundation of the State, the governance of the maritime area has been fragmented. The National Marine Planning Framework (NMPF) published as part of Project Ireland 2040 seeks to address that. MARA's establishment is one consequence of the most significant reform of marine management in Ireland in a century brought about by the enactment of the Maritime Area Planning Act 2021 (MAP Act).

The system and structures set out in the MAP Act are key legal enablers of development and the protection of the environment and cultural heritage in the maritime area for future generations.

The new marine planning system, underpinned by a statutory Marine Planning Policy Statement, guided by the NMPF consists of a new licensing and development management regime from the high water mark to the outer limit of the State's continental shelf, administered by An Bord Pleanála (ABP), the coastal local authorities and a new independent regulator, MARA established on 17th July 2023.



As an agency under the aegis of the Department of the Environment, Climate and Communications (DECC) MARA is aligned with that Department's vision that our oceans have a pivotal role to play in tackling climate change, protecting biodiversity, promoting sustainable development and assisting in a transition to a circular economy.

MARA's priorities set out in this strategy are aligned with DECC's strategic goals, in particular SG2 and SG4, and support the Department's mandate.

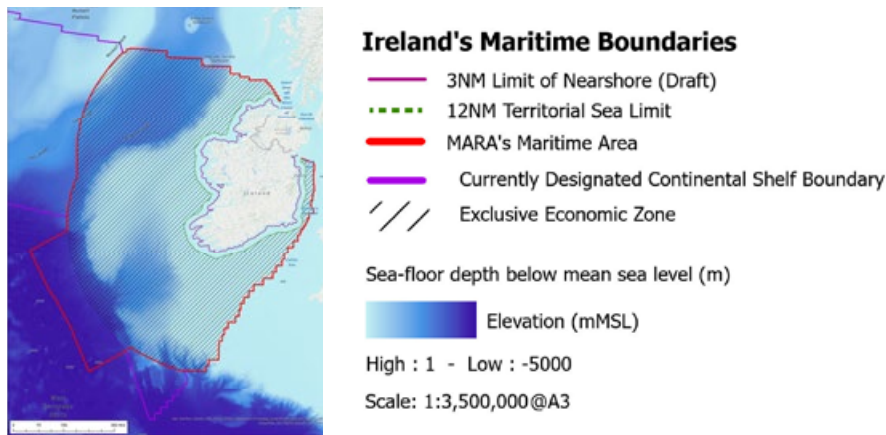


Cúlra agus comhthéacs

Chuidigh caidreamh na hÉireann leis an bhfarraige le cultúr agus stair ár náisiúin a shainiú. Tá ár bhfarraigí ina gcuid ríthábhachtach dár bhféiniúlacht mar náisiún Oileánda le limistéar muirí seacht n-oiread ár dtíre. Cuireann siad le múnú ár bhféiniúlachta. Ó bunaíodh an Stát, tá rialachas an limistéir muirí ilroinnte. Féachann an Creat Náisiúnta um Pleanáil Mhuirí (CNPM) a foilsíodh mar chuid de Thionscadal Éireann 2040 le dul i ngleic leis sin. Ba iarmhairt amháin is ea bunú ÚRLM ar an athchóiriú is suntasaí ar bhainistíocht muirí in Éirinn le céad bliain anuas de bharr achtú an Achta um Pleanáil Limistéir Mhuirí 2021 (Acht PLM).

Tá an córas agus na struchtúir atá leagtha amach san Acht PLM ina bpríomhchumasóirí dlíthiúla forbartha agus cosanta an chomhshaoil agus na hoidhreachta cultúrtha sa limistéar muirí do na glúine atá le teacht.

Is éard atá sa chóras pleanála mara nua, a bhfuil Ráiteas Beartais Pleanála Muirí reachtúil mar bhonn agus mar thaca aige faoi threoir an CNPM, ná córas nua ceadúnaithe agus bainistíochta forbartha ón marc arduisce go dtí teorainn sheachtrach scairbh ilchríochach an Stáit, arna riar ag An Bord Pleanála (ABP), na húdaráis áitiúla cois cósta agus rialtóir neamhspleách nua, bunaíodh ÚRLM ar an 17 Iúil 2023.

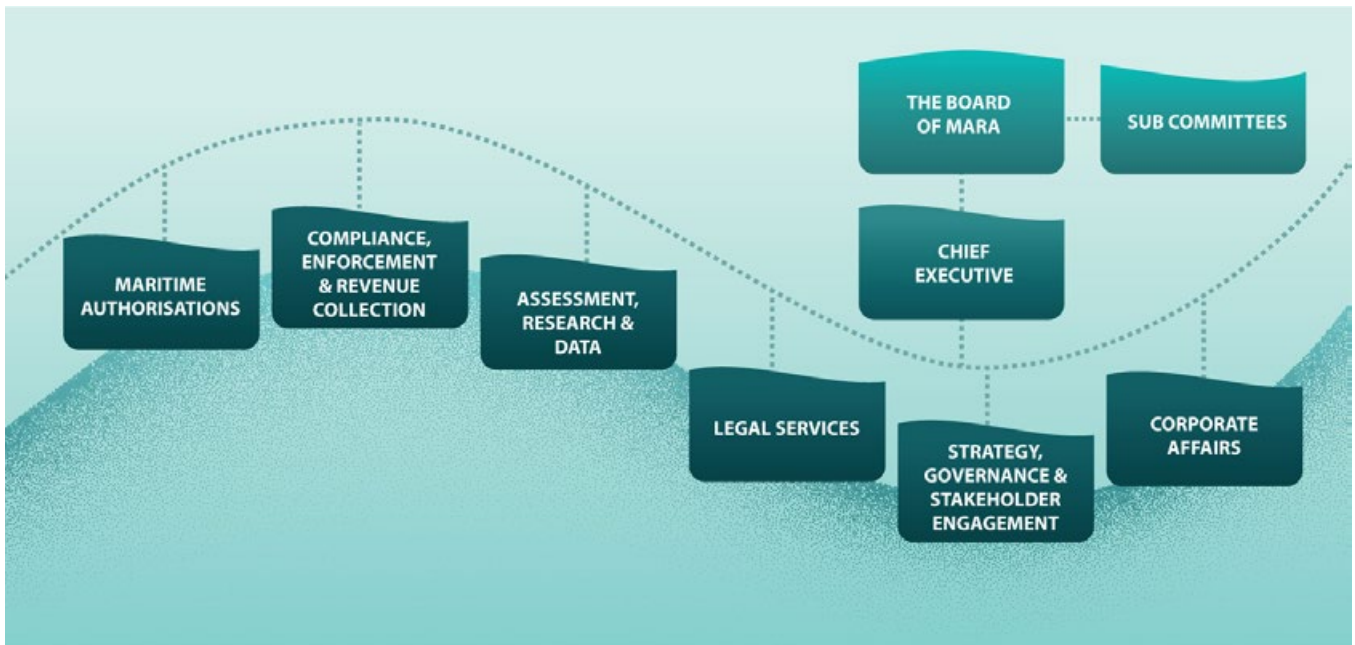


Mar ghníomhaireacht atá faoi choimirce na Roinne Comhshaoil, Aeráide agus Cumarsáide (RCAC) tá ÚRLM ailínithe le fíis na Roinne sin go bhfuil ról lárnach ag ár n-aigéan chun dul i ngleic le hathrú aeráide, bithéagsúlacht a chosaint, forbairt inbhuanaithe a chur chun cinn agus cuidiú le haistriú chuig geilleagar ciorclach.

Tá tosaíochtaí ÚRLM atá leagtha amach sa straitéis seo ailínithe le spriocanna straitéiseacha RCAC, go háirithe SG2 agus SG4, agus tacaíonn siad le sainordú na Roinne.



Who we are, how we are organised and what we do



MARA is an independent regulatory authority under the aegis of the DECC with a critical role in the new streamlined system for regulation of the maritime area. We are led by our CEO, Laura Brien, with oversight by a Governance Board and our structure spans six Directorates.

We ensure the orderly, timely, proper and sustainable management of the maritime area while also protecting the public interest. We do this through:

MARITIME AREA CONSENT (MAC)



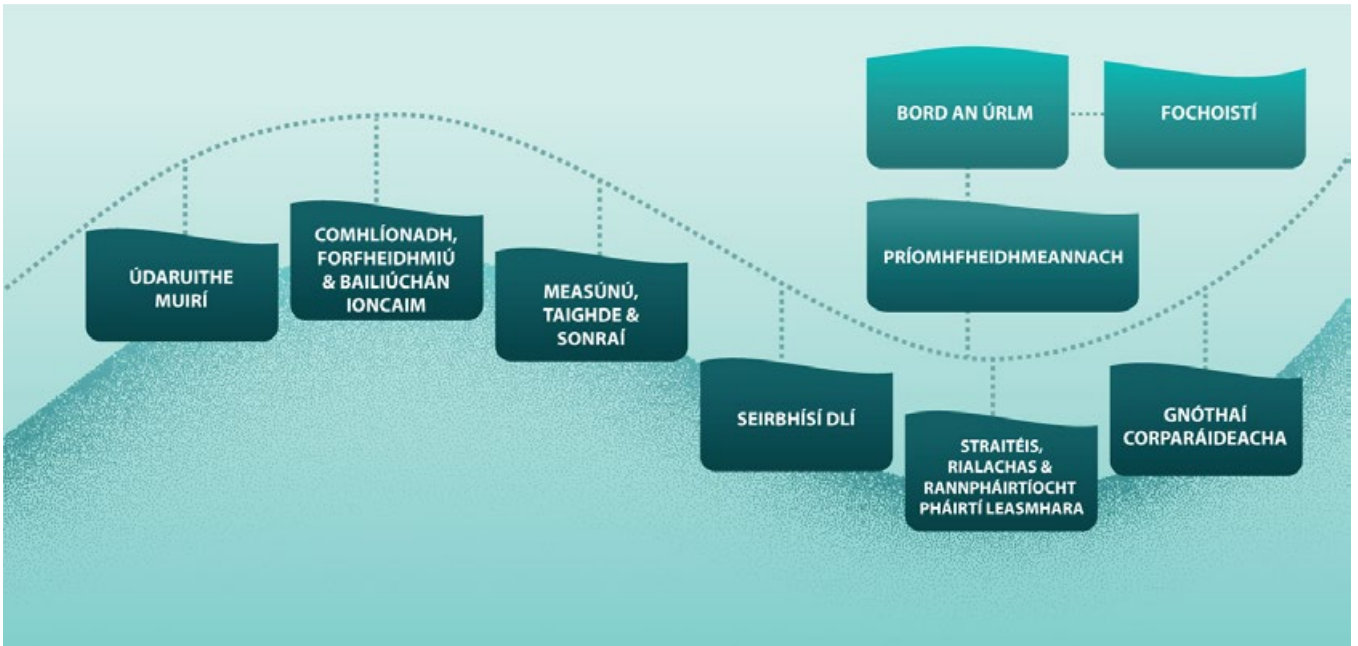
Maritime Area Consent (MAC) - MARA assesses and issues determinations on MAC applications. A MAC is the right to occupy a part of the maritime area, conditional on securing other necessary approvals. MARA is responsible for the fit and proper assessment of the applicant and the proposed project. A MAC is the gateway into the planning system as a MAC is required before any planning applications can be made to ABP or the coastal local authorities in respect of the maritime area. The proposed development is subject to a single comprehensive environmental assessment by the relevant planning authority. The MAC can also be subject to a competitive process, based on financial or non-financial criteria or a combination of both.

MARITIME USAGE LICENCE (MUL)



MARA is responsible for authorising specified maritime usages as set out in Schedule 7 of the MAP Act. MARA cannot issue a MUL for which an Environmental Impact Assessment (EIA) is required. Where an EIA is required a MAC must be applied for. MARA undertakes an appropriate assessment screening on all applications for a MUL and an appropriate assessment where required.

Cé muid, conas a eagraítear muid agus cad a dhéanaimid



Is údarás rialála neamhspleách é ÚRLM faoi choimirce na RCAC a bhfuil ról ríthábhachtach aige sa chóras nua sruthlínithe chun an limistéar muirí a rialáil. Táimid faoi stiúir ár bPríomhfheidhmeannach, Laura Brien, le maoirseacht ag Bord Rialachais agus tá sé Stiúrthóireacht i gceist lenár struchtúr.

Cinnteoimid go ndéanfar bainistíú ordúil, tráthúil, cuí agus inbhuanaithe ar an limistéar muirí agus leas an phobail á chosaint ag an am céanna. Déanaimid é seo trí:



TOILIÚ LIMISTÉIR MHUIRÍ (TLM)

Déanann ÚRLM cinntí ar iarratais TLM a mheas agus a eisiúint. Is éard is TLM ann, na an ceart chun cuid den limistéar muirí a áitiú, ar choinníoll go bhfaighfear ceaduithe riachtanacha eile. Tá ÚRLM freagrach as measúnú cuí agus ceart an iarratasóra agus an tionscadail atá beartaithe. Is é TLM an bealach isteach sa chóras pleanála mar go bhfuil TLM ag teastáil sular féidir aon iarratais phleanála a dhéanamh chuig ABP nó chuig na húdaráis áitiúla cois cósta maidir leis an limistéar muirí. Tá an fhorbairt bheartaithe faoi réir measúnú cuimsitheach aonair comhshaoil ag an údarás pleanála ábhartha. Féadfaidh TLM a bheith faoi réir próisis iomaíoch freisin, bunaithe ar chritéir airgeadais nó neamhairgeadais nó ar mheascán den dá cheann.



CEADÚNAS ÚSÁIDE MUIRÍ (CÚM)

Tá ÚRLM freagrach as úsáidí sonraithe muirí a údarú mar atá leagtha amach i Sceideal 7 den Acht PLM. Ní féidir le ÚRLM CÚM a eisiúint a bhfuil Measúnú Tionchair Timpeallachta (MTT) ag teastáil ina leith. Sa chás go dteastaíonn MTT ní mór iarratas a dhéanamh ar TLM. Déanann ÚRLM scagadh measúnaithe cuí ar gach iarratas ar CÚM agus measúnú cuí nuair is gá.



COMPLIANCE AND ENFORCEMENT OF MACS, LICENCES AND OFFSHORE DEVELOPMENT CONSENTS

MARA is responsible for assessing the compliance with conditions of MULs and MACs and development consents granted by ABP. MARA can undertake investigations and issue enforcement notices for breaches of these conditions and can revoke or seek suspension of a MAC or MUL.



ADMINISTRATION OF THE FORESHORE CONSENTS

MARA is responsible for the administration of existing authorisations issued under the Foreshore Act 1933. MARA enforces conditions of these consents and collects revenue.



INVESTIGATIONS AND PROSECUTIONS

MARA has powers of enforcement and can take enforcement action against breaches of conditions of MACs, MULs, and authorisations issued under the Foreshore Act 1933 and conditions attached to planning permission in the maritime area. MARA can take prosecutions and injunctions for unauthorised development or breach of a development permission in the maritime area. MARA has the enforcement powers of a planning authority for this purpose.



FOSTERING & PROMOTING CO-OPERATION BETWEEN REGULATORS OF THE MARITIME AREA

MARA has oversight and knowledge of the entire maritime area. This positions MARA as a key enabler of Ireland's ambitions for its maritime resource, as well as acting as its guardian. Our maritime area is a shared space, with many competing priorities and interests. To ensure regulatory certainty and avoid duplication of activities, MARA will encourage co-operation among other maritime regulators.

OUR STAKEHOLDER ECOSYSTEM

MARA's first Strategic Plan 2024-2027 has been developed in consultation with our stakeholders through a combination of surveys, one-to-one meetings and group engagement sessions. We would like to thank all who took the time and effort to engage as this has been taken into account in the preparation of this Plan.

Our engagement process is only beginning and the implementation of this plan will drive the evolution of MARA's stakeholder ecosystem.

SOCIAL/ENVIRONMENTAL

PUBLIC SECTOR

MARA

An tÚdarás Rialála Limistéir Mhuirí
Maritime Area Regulatory Authority

EU/INTERNATIONAL

ECONOMIC/INDUSTRY



COMHLÍONADH AGUS FORFHEIDHMIÚ TLMANNA, CEADÚNAS AGUS TOILITHE FORBARTHA AMACH ÓN GCÓSTA

Tá ÚRLM freagrach as measúnú a dhéanamh ar chomhlíonadh choinníollacha CÚManna agus TLManna agus toilithe forbartha arna ndéanú ag ABP. Is féidir le ÚRLM imscrúduithe a dhéanamh agus fógraí forfheidhmithe a eisiúint maidir le sárúithe ar na coinníollacha sin agus féadfaidh siad TLM nó CÚM a chúlghairm nó a lorg.



RIARADH NA DTOILITHE URTHRÁ

Tá ÚRLM freagrach as údaruithe reatha arna n-eisiúint faoin Acht Imeall Trágha 1933 a riaradh. Cuireann ÚRLM coinníollacha na dtoilithe seo i bhfeidhm agus bailíonn sé ioncam.



IMSCRÚDUITHE AGUS IONCHÚISIMH

Tá cumhachtaí forfheidhmithe ag ÚRLM agus is féidir leo caingean forfheidhmithe a dhéanamh i gcoinne sárúithe ar choinníollacha TLManna, CÚManna, agus údaruithe arna n-eisiúint faoin Acht Imeall Trágha 1933 agus coinníollacha a bhaineann le cead pleanála sa limistéar muirí. Is féidir le ÚRLM ionchúisimh agus urghairí a ghlacadh as forbairt neamhúdaraithe nó sárú ar chead forbartha sa limistéar muirí. Tá cumhachtaí forfheidhmithe údaráis pleanála ag ÚRLM chun na críche seo.



COMHOIBRIÚ IDIR RIALTÓIRÍ AN LIMISTÉIR MUIRÍ A CHOITHÚ AGUS A CHUR CHUN CINN

Tá maoirseacht agus eolas ag ÚRLM ar an limistéar muirí ar fad. Cuireann sé seo ÚRLM chun cinn mar phríomhchumasóir ar uailmhianta na hÉireann dá acmhainn muirí, chomh maith le feidhmiú mar chaomhnóir uirthi. Is spás comhroinnte é ár limistéar muirí le go leor tosaíochtaí agus leasanna iomaíocha. Chun deimhneacht rialála a áirithiú agus dúbailt gníomhaíochtaí a sheachaint, spreagfaidh ÚRLM comhoibriú i measc rialtóirí muirí eile.

ÁR NÉICEACHÓRAS PÁIRTITHE LEASMHARA

Forbraíodh an chéad Phlean Straitéiseach 2024-2027 de chuid ÚRLM i gcomhairle lenár bpáirtithe leasmhara trí mheascán de shuirbhéanna, cruinnithe duine le duine agus seisiúin rannpháirtíochta grúpa. Ba mhaith linn buíochas a ghabháil le gach duine a thóg an t-am agus an iarracht chun páirt a ghlacadh mar go bhfuil sé seo curtha san áireamh in ullmhú an Phlean seo.

Níl ach tús lenár bpróiseas rannpháirtíochta agus cuirfidh cur i bhfeidhm an phlean seo chun cinn éabhlóid éiceachóras páirtithe leasmhara ÚRLM.

SÓISIALTA/COMHSHAOIL

EARNÁIL PHOIBLÍ

MARA

An tÚdarás Rialála Limistéir Muirí
Maritime Area Regulatory Authority

AE/IDIRNÁISIÚNTA

EACNAMAÍOCH/TIONSCAL

2.0



Our Strategy

MARA

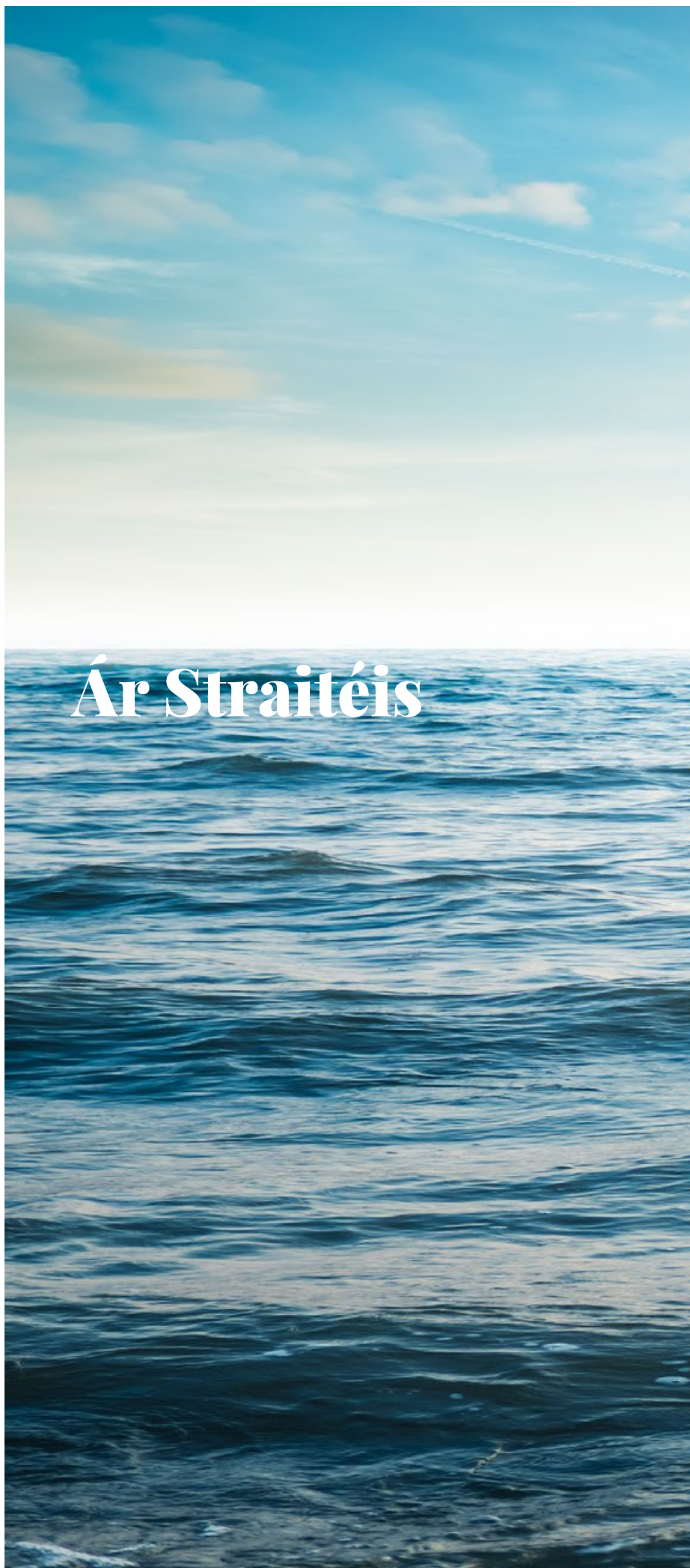
An tÚdarás Rialála Limistéir Mhuiri
Maritime Area Regulatory Authority

2.0

Ár Straitéis

MARA

An tÚdarás Rialála Limistéir Mhuiri
Maritime Area Regulatory Authority



Mission, Vision and Values

The following section provides an overview of the core elements of our strategic direction. Specifically, it sets out our mission, vision and core values.

MARA Mission Statement

Our mission is to act as custodian and regulator of Ireland's maritime area. We aim to ensure that Ireland's marine environment is protected for the future through co-operation, compliance, enforcement and transparent decision making.

MARA Vision

We will be a trusted maritime regulator contributing to the achievement of a thriving ocean ecosystem and the sustainable management of the maritime area of Ireland for the benefit of nature and generations to come.

MARA Value Statements

Integrity – We act with integrity: We seek to build trust by acting with integrity, operating transparently, being fair and independent in our decision making and by holding ourselves to the highest standards.

Collaboration – We are collaborative: We work together and through others to create strong relationships and partnerships that make a positive difference in protecting and enhancing our maritime area.

Innovation – We are innovative: We are creative and forward thinking in our approach to delivery. We focus on continuous learning and finding the best ways to protect the maritime area for the benefit of nature and future generations.

Confidence – We are confident: We are confident that we can make a genuine difference, acting in the public interest to ensure the sustainable management of Ireland's defining natural ecosystem – our maritime area. Our decisions are informed by expert knowledge, evidence and governance.

Inclusion – We are inclusive: We respect one another and foster an inclusive and equitable work place that allows everyone to thrive and feel valued for the perspective they bring.

Misean, Fís agus Luachanna

Tugann an chuid seo a leanas forbhreathnú ar na príomhghnéithe dár dtreo straitéiseach. Go sonrach, leagann sé amach ár misean, ár bhfís agus ár gcroíluachanna.

Ráiteas Misin ÚRLM

Is é an misean atá againn ná feidhmiú mar choimeádaí agus rialtóir ar limistéar muirí na hÉireann. Tá sé mar aidhm againn a chinntiú go ndéantar timpeallacht mhuirí na hÉireann a chosaint don todhchaí trí chomhoibriú, comhlíonadh, forfheidhmiú agus cinnteoireacht thrédhearcach.

Fís ÚRLM

Beidh muid inár rialtóir muirí iontaofa a chuirfidh le héiceachóras rathúil aigéin a bhaint amach agus le bainistiú inbhuanaithe limistéar muirí na hÉireann ar mhaithe leis an dúlra agus leis na glúnta atá le teacht.

Ráitis Luacha ÚRLM

Ionracas – Gníomhaímid le hionracas: Déanaimid iarracht muinín a chothú trí ghníomhú go hionracas, oibriú go thrédhearcach, a bheith cothrom agus neamhspleách inár gcinnteoireacht agus trí sinn féin a choinneáil de réir na gcaighdeán is airde.

Comhoibriú – Táimid comhoibríoch: Oibrímid le chéile agus trí dhaoine eile chun caidrimh agus comhpháirtíochtaí láidre a chruthú a dhéanann difríocht dhearfach maidir lenár limistéar muirí a chosaint agus a fheabhsú.

Nuálaíocht – Táimid nuálaíoch: Táimid cruthaitheach agus ag smaoineamh chun cinn inár gcur chuige maidir le seachadadh. Dírimid ar fhoghlaim leanúnach agus ar na bealaí is fearr a aimsiú chun an limistéar muirí a chosaint ar mhaithe leis an dúlra agus leis na nglúnta atá le teacht.

Muinín – Táimid muinéach: Táimid muinéach gur féidir linn fiordhifriocht a dhéanamh, ag gníomhú ar mhaithe le leas an phobail lena chinntiú go ndéanfar bainistiú inbhuanaithe ar éiceachóras sainithe na hÉireann – ár limistéar muirí. Tá ár gcinntí bunaithe ar shaineolas, ar fhianaise agus ar rialachas.

Cuimsiú – Táimid cuimsitheach: Tá meas againn ar a chéile agus cothaíonn muid ionad oibre chuimsitheach agus cothrom a ligeann do gach duine rathú agus meas a bheith acu ar na peirspictíochtaí a thugann siad.

Priorities, Objectives and Indicators of Success

The following section provides an overview of how our strategy will be achieved through the execution of a number of cross-cutting objectives, which are aligned to our four overarching strategic priorities.



Each of the Strategic Priorities included within this strategy has underlying objectives. The achievement of these objectives, and by association the realisation of the indicator of success for each priority, will be used to measure the progress and overall success of our Strategic Plan to 2027.

Priority 1. Establish solid foundations for delivery – this includes building an infrastructure to assess applications, issue timely robust decisions and deliver effective governance

- 1.1 Deliver a streamlined regulatory process that manages expectations throughout the regulatory lifecycle and effectively utilises technology and ICT solutions
- 1.2 Develop a robust risk-based approach to regulation with proportionate conditions
- 1.3 Foster effective governance and build an environment of trust, transparency and accountability through appropriate structures, oversight and reporting
- 1.4 Ensure robust systems of internal control and financial management are established and operating effectively
- 1.5 Provide a fit for purpose modern HQ that will nurture MARA's independence and cultivate a shared perspective of culture

Indicator of success MARA is a well governed regulator, operating a streamlined maritime authorisations process that builds trust and confidence, and can withstand scrutiny.

Tosaíochtaí, Cuspóirí agus Táscairí Ratha

Tugann an chuid seo a leanas forbheathnú ar conas a bhainfear ár straitéis amach trí roinnt cuspóirí trasghearrtha a chur i gcrích, atá ailínithe lenár gceithre thosaíocht straitéiseacha uileghabhálacha.



Tá bunchuspóirí ag gach ceann de na Tosaíochtaí Straitéiseacha atá san áireamh sa straitéis seo. Bainfear úsáid as baint amach na gcuspóirí sin, agus trí bhaint amach an táscaire ratha do gach tosaíocht chun dul chun cinn agus rathúlacht fhoriomlán ár bPlean Straitéiseach go dtí 2027 a thomhas.

Tosaíocht 1. Chun fondúireachtaí láidre a bhunú le haghaidh seachadta – áirítear leis seo bonneagar a thógáil chun iarratais a mheas, cinntí láidre tráthúla a eisiúint agus rialachas éifeachtach a sheachadadh

- | | |
|-----------------------|---|
| 1.1 | Chun próiseas rialála cuíchóirithe a sheachadadh a bhainistíonn ionchais ar feadh shaolré an rialála agus a úsáideann réitigh teicneolaíochta agus TFC go héifeachtach |
| 1.2 | Chun cur chuige láidir rioscabhunaithe a fhorbairt maidir le rialáil le coinníollacha comhréireacha |
| 1.3 | Chun rialachas éifeachtach a chothú agus timpeallacht muiníne, trédhearcachta agus cuntasachta a fhorbairt trí struchtúir, maoirseacht agus tuairisciú iomchuí |
| 1.4 | Chun a chinntiú go bhfuil córais láidre rialaithe inmheánaigh agus bainistíochta airgeadais bunaithe, agus ag feidhmiú go héifeachtach |
| 1.5 | Chun ceanncheathrú nua-aimseartha oiriúnach chun críche a sholáthar, a chothóidh neamhspleáchas ÚRLM agus a chothóidh cultúr comhroinnte cuimsitheachta, trédhearcachta agus comhoibríthe |
| Táscaire ratha | Is rialtóir dea-rialaithe é ÚRLM, a oibríonn próiseas údaráithe muirí cuíchóirithe a chothaíonn muinín agus féinmhuinín agus atá in ann grinnschrúdú a sheasamh. |

Priority 2. Build capacity and knowledge – this includes growing our teams, building capacity within the organisation, enhancing our knowledge, insight and innovation, and embedding our structures

- 2.1 Grow our teams with suitably qualified and experienced staff to effectively fulfil our responsibilities
 - 2.2 Build capacity and deploy resources in line with regulatory and national policy priorities to achieve maximum impact and enhance overall service levels
 - 2.3 Ensure our people possess the expertise, skills and knowledge required to deliver on our mandate now, and in the face of new developments in the maritime sector
 - 2.4 Foster an open, professional and positive culture that promotes trust, collaboration, people development, and continuous improvement
- Indicator of success** MARA is appropriately resourced with the necessary capabilities, knowledge and skills to fulfil our responsibilities with the capacity necessary to work innovatively and promote personal development.

Priority 3. Regulate effectively and impartially – this includes managing authorisations, monitoring compliance with legislation and driving regulation through risk-based compliance and enforcement

- 3.1 Implement risk based prioritisation of compliance and enforcement activities
 - 3.2 Utilise our regulatory powers and robust evidence base to conduct investigations in a timely, proportionate and transparent manner
 - 3.3 Build trust through consistent delivery on commitments and transparency in how decisions are made and communicated
 - 3.4 Deliver our mandate through appropriate arrangements and formal agreements in cooperation with others
- Indicator of success** MARA is trusted and respected for our transparent and fair decision-making and its risk based compliance and enforcement regime, which in turn supports a culture of compliance in maritime community that we serve.

Priority 4. Drive co-operation & empower action - This includes being a leading voice for the protection of Ireland's maritime area proactively informing policy, legislation, and better choices for the environment to overcome sea blindness and foster ocean literacy.

- 4.1 Develop a communications strategy to increase public awareness of MARA's role and core purpose, and to build our reputation
 - 4.2 Work proactively with other regulators to improve co-operation that will address gaps, eliminate duplication and improve the overall maritime regulation system
 - 4.3 Collaborate with national and international stakeholders to promote a greater understanding of maritime regulation to encourage compliance
 - 4.4 Build on existing sector expertise and commission research that deepens our knowledge of the maritime area, its regulation and ocean literacy
 - 4.5 Utilise organisational knowledge and expertise to inform regulation and policy development relevant to the maritime area
- Indicator of success** MARA is a recognised thought leader in the maritime area, whose evidence is relied upon in the development of maritime policy and legislation, and whose insights inform the identification of future developments in the maritime area requiring regulation

Tosaíocht 2. Chun cumas agus eolas a fhobairt – áirítear leis seo ár bhfoireann a fhás, cumas a fhorbairt laistigh den eagraíocht, ár n-eolas, ár léargas agus ár nuálaíocht a fheabhsú, agus ár struchtúir a neadú

2.1	Chun ár bhfoireann a fhás le foireann atá cáilithe go cuí agus a bhfuil taithí acu chun ár bhfreagrachtaí a chomhlíonadh go héifeachtach
2.2	Chun acmhainn a fhobairt agus acmhainní a imscaradh i gcomhréir le tosaíochtaí beartais rialála agus náisiúnta chun an tionchar is mó is féidir a bhaint amach agus chun leibhéil fhoriomlána seirbhíse a fheabhsú
2.3	Chun a chinntiú go bhfuil an saineolas, na scileanna agus an t-eolas is gá ag ár ndaoine chun ár sainordú a chomhlíonadh anois agus i bhfianaise forbairtí nua san earnáil mhuirí
2.4	Chun cultúr oscailte, gairmiúil agus dearfach a chothú a chuireann muinín, comhoibriú, forbairt daoine agus feabhsú leanúnach chun cinn
Táscaire ratha	Tá acmhainní cuí ag ÚRLM leis na cumais, an t-eolas agus na scileanna riachtanacha chun ár bhfreagrachtaí a chomhlíonadh leis an gcumas atá riachtanach oibriú go nuálaíoch agus forbairt phearsanta a chur chun cinn.

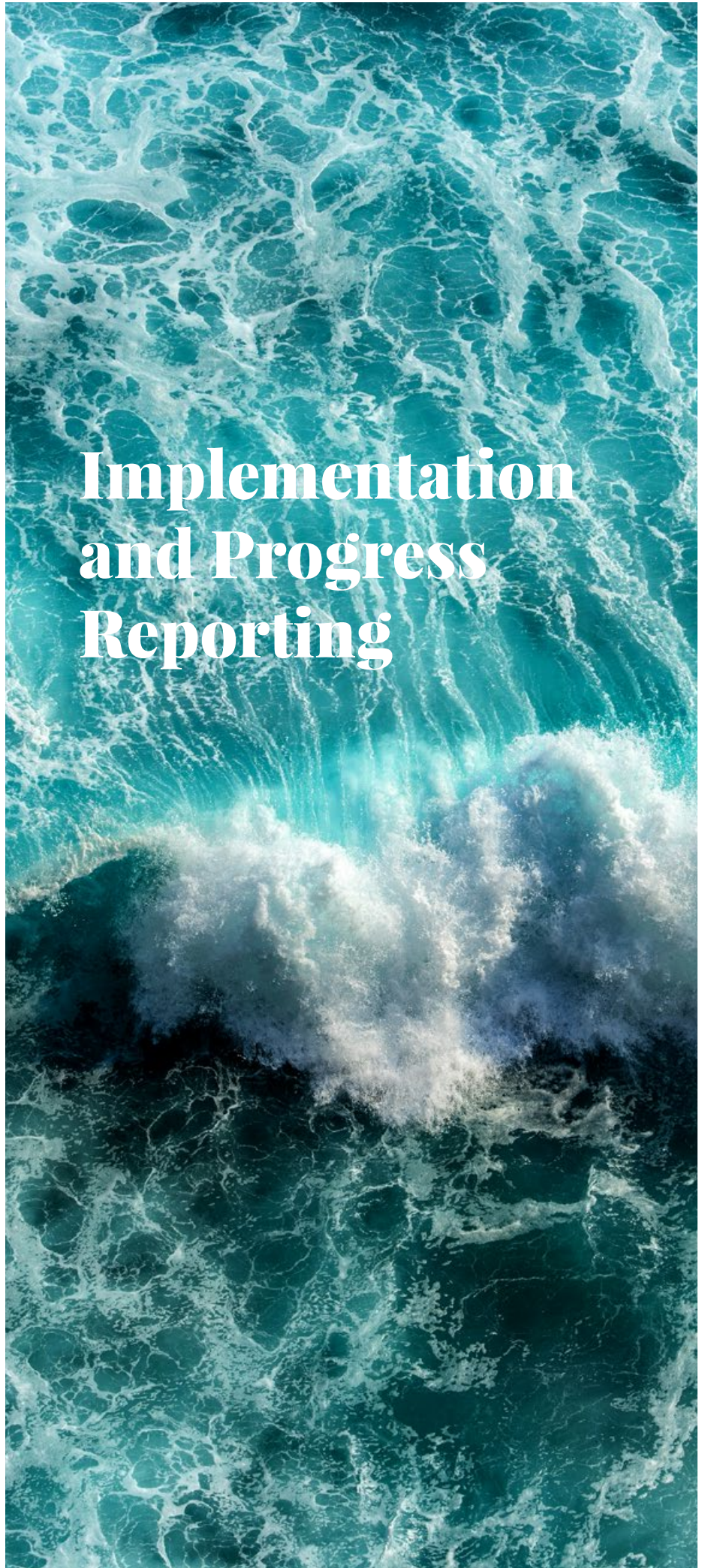
Tosaíocht 3. Chun rialáil go héifeachtach agus go neamhchlaonta – áirítear leis seo údaruithe a bhainistiú, monatóireacht a dhéanamh ar chomhlíonadh na reachtaíochta agus rialáil a thiomáint trí chomhlíonadh agus forfheidhmiú rioscabhunaithe

3.1	Chun tosaíocht a chur chun feidhme ar ghníomhaíochtaí comhlíonta agus forfheidhmithe atá bunaithe ar riosca.
3.2	Chun úsáid a bhaint as ár gcumhachtaí rialála agus ár mbonn láidir fianaise chun imscrúduithe a dhéanamh ar bhealach tráthúil, comhréireach agus trédhearcach
3.3	Chun muinín a chothú trí thiomantais agus trédhearcacht a chomhlíonadh go comhsheasmhach maidir leis an gcaoi a ndéantar cinntí agus a gcuirtear iad in iúl
3.4	Chun ár limistéar muirí a bhainistiú go hinbhuanaithe ar mhaithe le leas sóisialta, comhshaoil agus eacnamaíoch don Stát.
Táscaire ratha	Tá muinín agus meas ag ÚRLM as ár gcinnteoireacht thrédhearcach agus chothrom agus as a réimeas comhlíonta agus forfheidhmithe rioscabhunaithe, a thacaíonn le cultúr comhlíonta sna pobail ar a bhfreastalaímid.

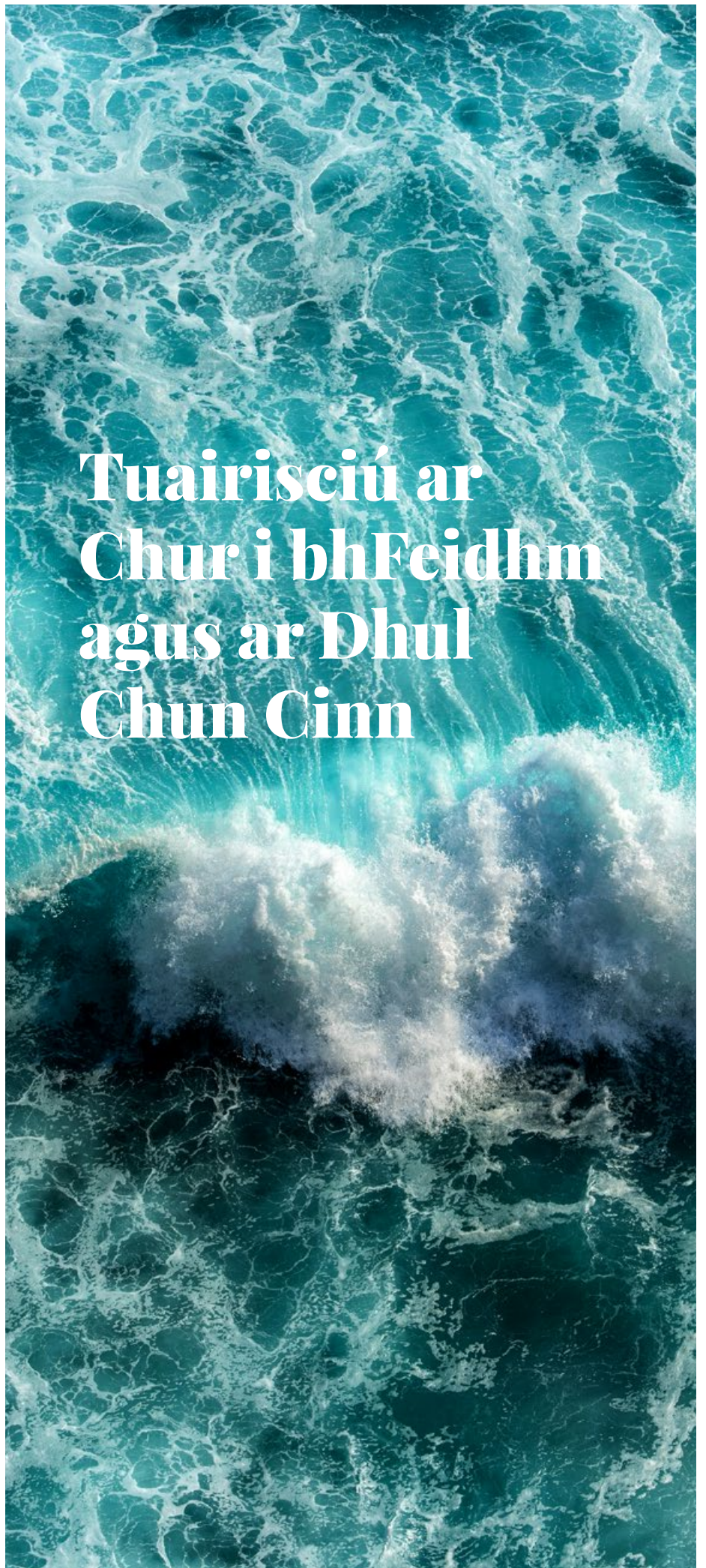
Tosaíocht 4. Chun comhoibriú a spreagadh agus gníomh a chumhachtú – áirítear leis seo a bheith mar phríomhghuth chun limistéar muirí na hÉireann a chosaint agus eolas réamhghníomhach a thabhairt do bheartas, reachtaíocht, agus roghanna níos fearr don chomhshaoil chun daille farraige a shárú agus tuiscint aigéin a chothú

4.1	Chun straitéis rannpháirtíochta agus cumarsáide a fhorbairt chun feasacht an phobail ar ról agus ar chroíchuspóir ÚRLM a mhéadú agus chun cur lenár gcáil
4.2	Chun oibriú go réamhghníomhach le rialtóirí eile chun feabhas a chur ar chomhoibriú a thabharfaidh aghaidh ar bhearnaí, a chuirfidh deireadh le dúbailt agus a fheabhsóidh an córas rialaithe muirí foriomlán
4.3	Chun comhoibriú le páirtithe leasmhara náisiúnta agus idirnáisiúnta chun tuiscint níos fearr ar rialáil mhuirí a chur chun cinn chun comhlíonadh a spreagadh
4.4	Chun forbairt ar shaineolas earnála atá ann cheana agus taighde a choimisiúnaíochtú a mhéadaíonn ár n-eolas ar an limistéar muirí, ar a rialáil agus ar thuiscint aigéin
4.5	Chun eolas agus saineolas eagraíochtúil a úsáid chun eolas a chur ar fáil do rialáil agus d'fhorbairt beartais a bhaineann leis an réimse muirí
Táscaire ratha	Is ceannaire machnaimh aitheanta é ÚRLM sa réimse muirí, a bhfuiltear ag brath ar a fhianaise i bhforbairt beartais agus reachtaíochta muirí, agus a bhfuil a léargais mar bhonn eolais maidir le forbairtí sa todhchaí sa limistéar muirí a shainathint a dteastaíonn rialáil uathu

Implementation and Progress Reporting



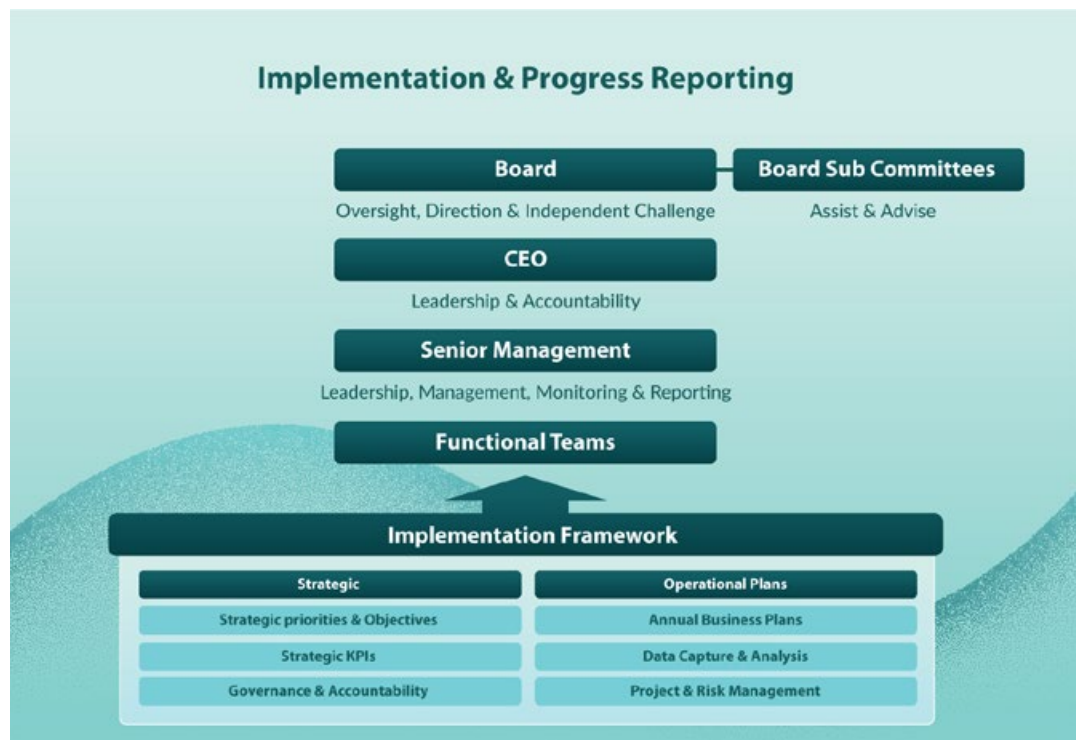
Tuairisciú ar Chur i bhFeidhm agus ar Dhul Chun Cinn



Implementation and Progress Reporting

As we embark on our strategic journey in 2024, it is framed against a backdrop of continued sustainable development, growth and stewardship of the maritime sector and how regulation might change by 2027. Our implementation framework will set the roadmap for our organisation in embedding our strategy in a meaningful way through a structured governance and monitoring process. It will allow us to be flexible in our approach to implementation, mitigate risk and adapt to new developments in the maritime sector and beyond as may arise.

The following visual sets out our overarching implementation framework and how this cascades through our organisation:



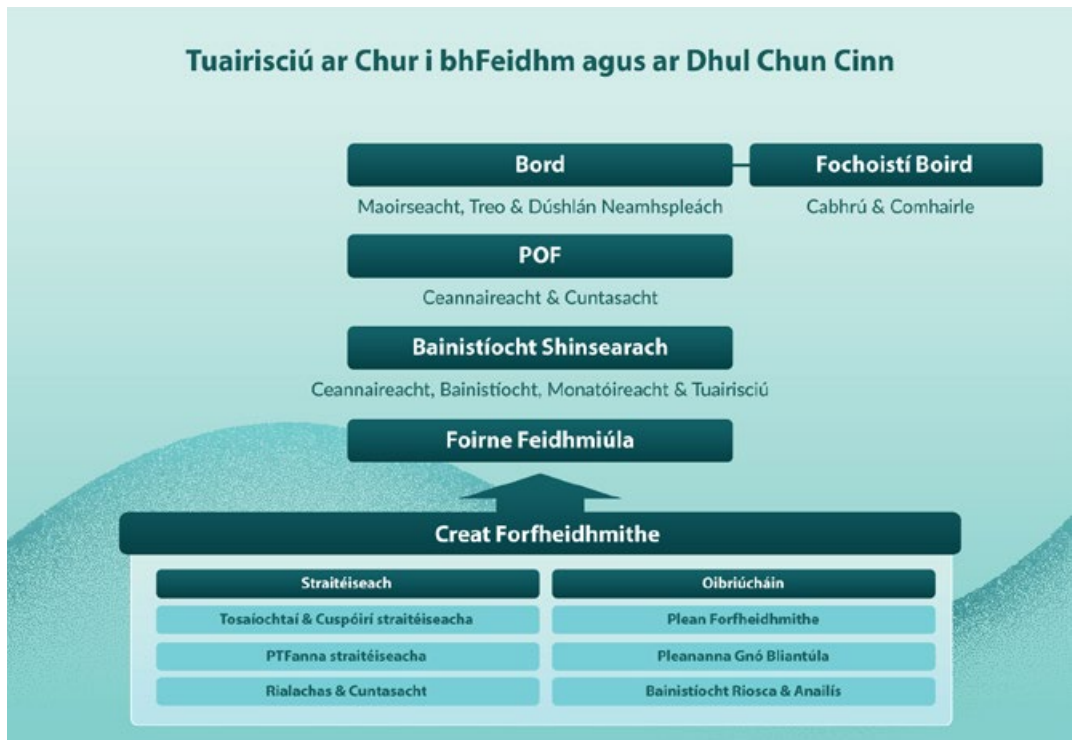
This implementation framework establishes the roadmap for MARA in embedding our strategy in a meaningful way through a structured governance and monitoring process. These reports and plans will be driven by our strategic priorities and the annual Performance Delivery Agreements with DECC to ensure we are working towards best practice in service delivery and in the general operation of MARA.

A core part of this framework is the Implementation Plan, which will facilitate the ongoing review and monitoring of progress on the priorities in this strategy. It will set out the key actions in respect of each specific year, the action owners, the timelines for delivery and the strategic KPIs that will measure success and impact of our actions. At a Directorate level, Annual Business Plans will outline the main actions and deliverables for each Directorate.

Tuairisciú ar Chur i bhFeidhm agus ar Dhul Chun Cinn

Agus muid ag tabhairt faoinár dturas straitéiseach in 2024, tá sé bunaithe ar chúlra d'fhorbairt inbhuanaithe leanúnach, fás agus maoirseacht na hearnála muirí agus conas a d'fhéadfadh rialáil athrú faoi 2027. Socróidh ár gcreat forfheidhmithe an treochlár dár n-eagraíocht chun ár straitéis a leabú ar bhealach fiúntach trí phróiseas rialachais agus monatóireachta struchtúrtha. Ligfidh sé dúinn a bheith solúbtha inár gcur chuige maidir le cur i bhfeidhm, riosca a mhaolú agus oiriúnú d'fhorbairtí nua san earnáil mhuirí agus níos faide anonn de réir mar a thiocfaidh sé chun cinn.

Leagann an t-amharc seo a leanas ár gcreat cur chun feidhme uileghabhálach agus an chaoi a dtagann sé seo tríd ár n-eagraíocht:



Bunaíonn an creat forfheidhmithe seo an treochlár do ÚRLM chun ár straitéis a leabú ar bhealach fiúntach trí phróiseas rialachais agus monatóireachta struchtúrtha. Beidh na tuarascálacha agus na pleananna sin á spreagadh ag ár dtosaíochtaí straitéiseacha agus ag na Comhaontuithe bliantúla um Sheachadadh Feidhmíochta le RCAC lena chinntiú go mbeimid ag obair i dtreo dea-chleachtais i seachadadh seirbhíse agus i bhfeidhmiú gearrálta ÚRLM.

Cuid lárnach den chreat seo is ea an Plean Forfheidhmithe, a éascóidh athbhreithniú agus faireachán leanúnach ar dhul chun cinn na dtosaíochtaí sa straitéis seo. Leagfar amach ann na príomhghníomhaíochtaí maidir le gach bliain ar leith, na húinéirí gníomhaíochta, na hamlínte don seachadadh agus na PTFanna straitéiseacha a thomhaisfidh rath agus tionchar ár ngníomhartha. Ag leibhéal na Stiúrthóireachta, leagfar amach sna Pleananna Bliantúla Gnó na príomhghníomhaíochtaí agus na nithe insoláthartha do gach Stiúrthóireacht.



MARA is operating in an ever changing environment. As implementation of this Statement of Strategy progresses, we will adopt an agile approach and adapt where internal or external circumstances may require us to change our course of action. It will allow us to be flexible in our approach to implementation, mitigate risk and adapt to new developments in the maritime sector and beyond.

Building on our work since establishment in July 2023, we will consolidate our experience to develop a baseline of activity with a view to setting key performance indicators as a priority. The ongoing tracking, monitoring and reporting of progress against key performance indicators will take place at regular intervals over the lifetime of the strategy, with periodic reporting to the Board. This will support the Board, its sub committees and Senior Management in making considered, informed decisions and providing necessary oversight adapting where necessary to continue to improve. Given our early stage of development, year one of our strategy will be focused on establishing a baseline for MARA, with measurable key performance indicators set in year two which will be assessed against baseline data established.

The achievement of our ambitious strategy relies on the commitment of our people and teams, with significant co-operation, collaboration and engagement required across both MARA and our wider stakeholder ecosystem.



Tá ÚRLM ag feidhmiú i dtimpeallacht atá ag síorathrú. De réir mar a théann cur chun feidhme an ráitis straitéise seo ar aghaidh, glacfaimid cur chuige softreagrúil agus déanfaimid oiriúnú nuair a d'fhéadfadh cúinsí inmheánacha nó seachtracha a bheith ag teastáil uainn chun ár gcúrsa gníomhaíochta a athrú. Tabharfaidh sé deis dúinn a bheith solúbtha inár gcur chuige maidir le cur chun feidhme, riosca a mhaolú agus oiriúnú d'fhorbairtí nua san earnáil mhuirí agus níos faide i gcéin.

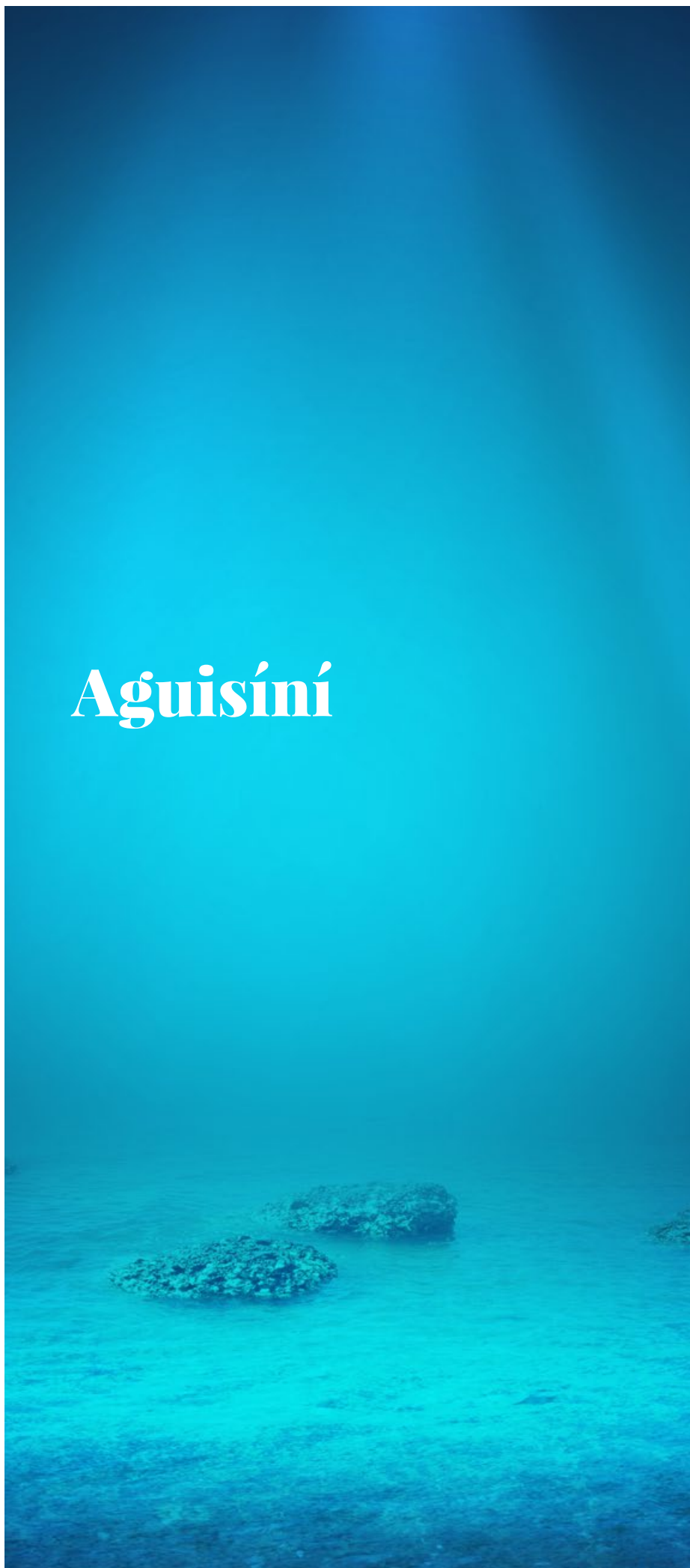
Ag tógáil ar ár gcuid oibre ó bunaíodh é i mí Iúil 2023, déanfaimid ár dtaithí a chomhdhlúthú chun bonnlíne gníomhaíochta a fhorbairt d'fhonn príomhtháscairí feidhmíochta a leagan síos mar thosaíocht. Déanfar rianú, monatóireacht agus tuairisciú leanúnach ar dhul chun cinn i gcoinne príomhtháscairí feidhmíochta go tráthrialta thar shaolré na straitéise, le tuairisciú tréimhsiúil don Bhord. Tacóidh sé seo leis an mBord, lena fhochoistí agus leis an mBainistíocht Shinsearach chun cinntí breithnithe, eolasacha a dhéanamh agus chun maoirseacht riachtanach a chur ar fáil chun oiriúnú nuair is gá chun leanúint ar aghaidh ag feabhsú. Mar gheall ar ár gcéim luath forbartha, beidh bliain a haon dár straitéis dírithe ar bhunlíne a bhunú do ÚRLM, le príomhtháscairí feidhmíochta intomhaiste leagtha síos i mbliain a dó a dhéanfar a mheasúnú i gcoinne na sonraí bonnlíne a bhunófar.

Tá baint amach ár straitéise uailmhianáí ag brath ar thiomantas ár ndaoine agus ár bhfoirne, agus tá comhair, comhoibriú agus rannpháirtíocht shuntasach ag teastáil ar fud ÚRLM agus ár n-éiceachóras páirtithe leasmhara níos leithne.

Appendices



Aguisíní



Appendix 1: Acronyms

The following acronyms have been used throughout this document:

ABP	An Bord Pleanála
CEO	Chief Executive Officer
DECC	The Department of the Environment, Climate and Communications
EEZ	Exclusive Economic Zone
EIA	Environmental Impact Assessment
EU	European Union
HQ	Headquarters
ICT	Information and Communications Technology
KPI	Key Performance Indicator
MAC	Maritime Area Consent
MAP Act	Maritime Area Planning Act 2021
MARA	Maritime Area Regulatory Authority
MUL	Maritime Usage License
NGO	Non-Governmental Organisations
NMPF	National Marine Planning Framework
ORE	Offshore Renewable Energy

Aguisín 1: Acrainmneacha

Baineadh úsáid as na hacrainmneacha seo a leanas tríd an doiciméid seo:

ABP	An Bord Pleanála
POF	Príomhoifigeach Feidhmiúcháin
RCAC	An Roinn Comhshaoil, Aeráide agus Cumarsáide
CEE	Crios Eacnamaíoch Eisiach
MTT	Measúnú Tionchair Timpeallachta
AE	Aontas Eorpach
CC	Ceanncheathrú
TFC	Teicneolaíocht Faisnéise agus Chumarsáide
PTF	Príomhtháscaire Feidhmíochta
TLM	Toiliú an Limistéir Mhuirí
An tAcht PLM	An tAcht um Pleanáil Limistéir Mhuirí 2021
ÚRLM	An tÚdarás Rialála Limistéir Mhuirí
CÚM	Ceadúnas Úsáide Muirí
ENR	Eagraíochtaí Neamhrialtasacha
CNPM	An Creat Náisiúnta um Pleanáil Mhuirí
ORE	Fuinneamh In-athnuaite Amach ón gCósta

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